



TOWNSHIP OF
WELLESLEY

2019

DRAFT

Budget

TOWNSHIP OF WELLESLEY							
2019 BUDGET							
EFFECT OF INCREASE ON A CVA OF \$336,184							
	2017	2018	2019		\$		%
							Tax
	Budget	Budget	Budget		Increase	Increase minus growth	Increase
				2018 Growth *			
	2017 Tax Levy	2018 Tax Levy	2019 Tax Levy	1.0700%			
Tax Levy	\$ 4,424,508	\$ 4,610,777	\$ 4,789,501	\$ 49,335	\$ 178,724	\$ 129,389	2.806%
Township Average	\$ 336,184	\$ 336,184	\$ 336,184				
Using 2018 Average CVA	0.00291995	0.00283617	0.00294610	Yearly Increase			Monthly increase
Taxes:	981.64	953.48	990.43	36.96			3.08
* based on 2018 year end weighted assessment from roll based and 2018 Average Residential Value to ensure comparability between 2018 and 2019, based on 2018 values							
Residential Average was arrived at by taking the 2018 RT CVA total of \$1,187,066,132 and dividing it by the number of households (3,531) = \$336,184.12							

DRAFT 2019 CAPITAL BUDGET

TOWNSHIP OF WELLESLEY 2019 CAPITAL BUDGET				Funding Source	Amount	Amount
Line #		2019 Budget	2020 Budget		2019 Budget	2020 Budget
	Building					
1						
2						
3	Total Building Dept	-	-		\$0	\$0
4	General					
5	Strategic Plan	20,000		General Fund	\$20,000	
6	Smart Cities Program	5,882		General Fund	\$5,882	
7	Development Charges Background Study	28,170		General Fund	\$2,817	
8			-	Development Charges	\$25,353	
9	Total General	54,052	-		\$54,052	\$0
10	By-law Enforcement					
11						
12	IT Department					
13	General Office IT Capital	24,990	21,293	IT Equipment Reserve	\$24,990	\$21,293
14						
15	Total IT	24,990	21,293		\$24,990	\$21,293
16	Fire Department					
17	New Pumper Equipment	26,865	0	Fire Equipment Reserve	\$26,865	\$0
18	Major Equipment	178,080	16,282	Fire Equipment Reserve	\$178,080	\$16,282
19	Buildings	-				
20	Fire Trucks		691,968			\$691,968
21						
22	Voice Radio Replacements	0		Radio Equipment Replacement Reserve	\$0	
23						
24	Total Fire	204,945	708,250		\$204,945	\$708,250
25	Public Works					
26	Road Work	1,572,964	1,243,278	Future Roads	\$533,038	\$269,037
27				OCIF	\$522,635	\$518,917
28				Gas Tax	\$341,586	\$341,586
29				Development Charges	\$175,705	\$113,738
30						
31	Bridges	183,168	61,056	Bridge Reserve	\$183,168	\$61,056
32					\$0	
33	Sidewalks	79,564	62,964	Sidewalk Reserve	\$50,944	\$62,964
34				Development Charges	\$28,620	
35						
36						

DRAFT 2019 CAPITAL BUDGET

TOWNSHIP OF WELLESLEY 2019 CAPITAL BUDGET				Funding Source	Amount	Amount
Line #		2019 Budget	2020 Budget		2019 Budget	2020 Budget
37	Street Lights	33,581	25,440	Street Light Reserve	\$33,581	\$25,440
38						
39	Equipment	255,926	345,984	Equipment Reserve	\$255,926	\$345,984
40						
41	Total Public Works	2,125,202	1,738,722		\$2,125,202	\$1,738,722
42						
43	<u>Municipal Facilities</u>					
44						
45						
46	Total Municipal Facilities	0	0		\$0	\$0
47	<u>Recreation</u>					
48	Recreation Administration	192,000	256,000	Rec Facilities Reserve	\$3,000.00	\$256,000
49				5% Fund	\$65,000	
50				Trails Reserve	\$79,000	
51				New Parkland Reserve	\$45,000	
52	Hawkesville Facilities	30,000	0	Rec Facilities Reserve	\$20,000	\$0
53				Hawkesville C.C. Fundraising Reserve	\$10,000	
54	Linwood Facilities	0	0	Rec Facilities Reserve	\$0	\$0
55	St Clements Facilities	175,000	0	Rec Facilities Reserve	\$175,000	\$0
56	Wellesley Facilities	123,000	0	Rec Facilities Reserve	\$123,000	\$0
57	Recreation Equipment	34,500	141,000	Rec Equipment Reserve	\$34,500	\$141,000
58	Multi-Use Trails	38,547	0	Trails Reserve	\$3,854.67	\$0
59				Development Charges	\$34,692.02	\$0
60						
61						
62						
63	Total Recreation	593,047	397,000		593,047	397,000
64						
65	Total Capital Expenditures	3,002,236	2,865,265	Total Capital Funding	3,002,236	2,865,265

DRAFT OPERATING BUDGET

<u>TOWNSHIP OF WELLESLEY</u>						
2019 BUDGET						
	DESCRIPTION	2017	2017	2018	2019	\$
		Budget	Actual	Budget	Budget	Change
	REVENUE					2.806%
The line #'s correspond to points in the overall budget						
66	TAXES LEVIED PER ASSESSMENT ROLL	4,424,658	4,426,999	4,610,777	4,789,501	\$178,724
67	TAXES LEVIED - SUPPLEMENTARIES	97,000	124,935	95,000	110,000	\$15,000
68	WRITE-OFF'S & REBATES	-90,000	-46,510	-90,000	-80,000	\$10,000
69	PAYMENTS IN LIEU	21,880	22,464	21,880	21,880	\$0
77	GRANTS	709,200	706,944	805,400	803,400	(\$2,000)
146	GENERAL REVENUE	1,065,071	802,945	971,842	923,429	(\$48,413)
232	BY-LAW & ANIMAL CONTROL REVENUE	38,000	44,494	46,000	46,500	\$500
262	FIRE REVENUE	50,000	66,904	67,750	70,000	\$2,250
374	BUILDING REVENUE	375,832	471,580	463,791	443,398	(\$20,393)
416	PUBLIC WORKS REVENUE	128,500	118,935	144,500	150,500	\$6,000
497	CEMETERY INCOME	-	3,150	2,764	4,984	\$2,220
649	RECREATION REVENUE	598,925	553,759	531,099	534,883	\$3,783
690	LIBRARY REVENUE	15,730	15,730	16,100	16,100	\$0
713	PLANNING REVENUE	43,600	31,450	38,300	49,200	\$10,900
	TOTAL TOWNSHIP REVENUE:	7,478,396	7,343,780	7,725,203	7,883,775	\$158,571

DRAFT OPERATING BUDGET

	DESCRIPTION	2017 Budget	2017 Actual	2018 Budget	2019 Budget	\$ Change	
The line #'s correspond to points in the overall budget							
EXPENDITURES							
100	COUNCIL/COMMITTEE & ELECTION EXPENDITURES	273,227	270,406	327,690	330,960	\$3,271	
183	ADMINISTRATION EXPENDITURES	401,316	388,586	414,447	410,908	(\$3,539)	
203	FINANCE EXPENDITURES	554,102	537,196	576,271	596,974	\$20,703	
224	INFORMATION TECHNOLOGY EXPENDITURES	120,436	120,018	137,585	147,297	\$9,712	
253	BY-LAW ENFORCEMENT & ANIMAL CONTROL EXPENDITUR	53,080	50,237	59,722	58,192	(\$1,530)	
360	FIRE DEPARTMENT EXPENDITURES	1,013,348	920,877	1,022,896	1,015,393	(\$7,503)	
367	EMO EXPENDITURES	8,000	5,587	6,000	6,000	\$0	
406	BUILDING DEPARTMENT EXPENDITURES	375,832	472,310	463,791	443,398	(\$20,393)	
468	PUBLIC WORKS EXPENDITURES	2,839,107	2,752,857	2,855,109	2,879,788	\$24,679	
479	ADMIN BUILDING EXPENDITURES	76,064	62,319	65,805	69,029	\$3,224	
508	COUNCIL CHAMBERS EXPENDITURES	7,718	5,886	6,918	6,618	\$300	
506	CEMETERY EXPENDITURES	500	3,230	2,556	7,200	\$4,644	
650	RECREATION EXPENDITURES	1,489,144	1,525,419	1,560,402	1,670,896	\$110,494	
691	LIBRARY EXPENDITURES	15,580	13,491	17,550	17,600	\$50	
742	PLANNING DEPARTMENT EXPENDITURES	230,943	184,275	187,460	203,521	\$16,061	
746	ECONOMIC DEVELOPMENT EXPENDITURES	20,000	20,000	20,000	20,000	\$0	
	TOTAL TOWNSHIP EXPENDITURES:	7,478,396	7,332,692	7,724,201	7,883,775	\$159,573	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
	Tax Revenue						
66	Taxes Levied per Assessment Roll:	4,424,658	4,426,999	4,610,777	4,789,501	\$178,724	
67	Supplemental Taxes	97,000	124,935	95,000	110,000	\$15,000	
68	Write Off Taxes & Rebates	-90,000	-46,510	-90,000	-80,000	\$10,000	
69	Payments In Lieu of taxes	21,880	22,464	21,880	21,880	\$0	
70							
71	TOTAL TAXES	4,453,538	4,527,888	4,637,657	4,841,381	\$203,724	
72							
73	<u>GRANT REVENUE</u>						
74	O.M.P.F.	684,200	684,200	780,900	780,900	\$0	
75	Drainage Sup. Program	25,000	22,744	24,500	22,500	(\$2,000)	
76	Other Provincial Grants					\$0	
77	TOTAL GRANTS	709,200	706,944	805,400	803,400	(\$2,000)	
78							

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
79	COUNCIL EXPENDITURES						
80	Council Salaries	45,206	45,206	45,975	55,428	\$9,453	
81	Mayor	18,615	18,615	18,931	24,516	\$5,585	
82	Council Benefits	2,403	1,578	2,848	3,672	\$824	
83	Clerk's Wages	134,837	134,788	147,650	165,787	\$18,137	
84	Deputy Clerk's Overtime Wages	-	774	2,000	1,000	(\$1,000)	
85	Clerk's Benefits	47,219	47,266	46,541	48,108	\$1,567	
86	Clerk Cell Phone		594	700	550	(\$150)	
87	Cell - Ward 1 - Shelley Wagner	750	583	700	550	(\$150)	
88	Cell - Ward 2 - Herb Neher	750	552	700	550	(\$150)	
89	Cell - Ward 3 - Peter van der Maas	750	598	700	550	(\$150)	
90	Cell - Ward 4 - Carl Smit	750	591	700	550	(\$150)	
91	Council - Misc.	500	440	500	700	\$200	
92	Misc - Ward 1 - Shelley Wagner	2,500	1,920	2,500	2,500	\$0	
93	Misc - Ward 2 - Herb Neher	1,500	949	1,500	1,500	\$0	
94	Misc - Ward 3 - Peter van der Maas	2,500	1,822	2,500	3,000	\$500	
95	Misc - Ward 4 - Carl Smit	2,000	1,272	2,000	1,500	(\$500)	
96	Misc - Mayor - Joe Nowak	1,000	1,210	1,300	1,600	\$300	
97	Community Involvement Events	5,000	5,000	10,000	12,500	\$2,500	
98	Travel – Mayor	2,500	2,200	2,500	2,000	(\$500)	
99	Travel- Council	3,200	3,200	3,200	3,000	(\$200)	
100	TOTAL COUNCIL EXPENDITURES	271,980	269,160	293,445	329,560	\$36,116	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
101							
102	ELECTION EXPENDITURES						
103	Election - Wages		0	600	0	(\$600)	
104	Election - Benefits		0	45	0	(\$45)	
105	Election - Materials/Supplies	1247	1247	16,000	1,400	(\$14,600)	
106	Election - Staff Remuneration	0	0	600	0	(\$600)	
107	Election - Advertising	0	0	3,000	0	(\$3,000)	
108	Election - Outside Services - Dominion	0	0	14,000	0	(\$14,000)	
109	Election - Travel	0	0	0	0	\$0	
110	TOTAL ELECTION EXPENDITURES	1,247	1,247	34,245	1,400	(\$32,845)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017 Budget	2017 Actual	2018 Budget	2019 Budget	\$ Change	
111							
112	GENERAL REVENUE						
113	Tile Drainage Payments	4,361	4,361	4,361	3,071	(\$1,290)	
114	Donated TCA's (Land, etc.)			-	-	\$0	
115	Penalties & Interest	90,026	81,794	75,000	72,000	(\$3,000)	
116	Waterloo North Hydro Sr Debt (return on investmen	86,162	86,163	86,162	86,162	\$0	
117	Waterloo North Hydro Jr debt (return on investmen	49,776	49,779	49,776	49,776	\$0	
118	Waterloo North Hydro Dividends	231,990	275,550	249,498	239,118	(\$10,380)	
119	Administration Fees Income	4,000	5,890	4,000	5,500	\$1,500	
120	Lottery Licenses/Fees	50	567	-	-	\$0	
121	Marriage License Fees		-	50	3,125	\$3,075	
122	Marriage Ceremony Fees & Rental of Council Chambers		-	450	1,000	\$550	
123	Special Events Permits	-	-	-	500	\$500	New
124	Maps/Copies/Etc	1,400	2,992	1,600	2,000	\$400	
125	Tax Certificates	9,000	10,720	10,500	9,200	(\$1,300)	
126	Region of Waterloo for selling water meters	700	267	500	500	\$0	
127	Interest Income	50,000	44,900	50,000	55,000	\$5,000	
128	NSF Revenue	1,000	718	500	700	\$200	
129	Community Involvement Event Income	-	-	-	2,500	\$2,500	New
130	Solar Panel Income	21,500	21,500	21,500	21,500	\$0	
131	Land Lease Income	100	339		0	\$0	
132	Misc Revenue	13,500	828	1,200	200	(\$1,000)	
133	Certificate of Occupancy Income		10,141	27,500	27,500	\$0	
134	Total General Revenue	563,565	596,508	582,597	579,352	(\$3,245)	
135							
136	GENERAL CONTRIBUTIONS FROM RESERVES						
137	Contributions from Tax Rate Stab	386,506	156,437	290,000	250,000	(\$40,000)	
138	Contribution from Tourism Reserve	-	-		-	\$0	
139	Contributions from Reserve - Elections	-	-	34,245	1,400	(\$32,845)	
140	Contribution From Reserve-Planning Study,OP and Special Policy Area Study	29,000	-			\$0	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
141	Contribution from Reserve Source Protection Reserve		-			\$0	
142	Contribution from Reserve General	-	-		26,052	\$26,052	
143	Contribution from Reserve Development Chrg	36,000	-			\$0	
144	Building Transfer as per bill 124	50,000	50,000	65,000	66,625	\$1,625	
145	<i>Total Contributions from Reserves</i>	<i>501,506</i>	<i>206,437</i>	<i>389,245</i>	<i>344,077</i>	<i>(\$45,168)</i>	
146	TOTAL GENERAL REVENUE	1,065,071	802,945	971,842	923,429	(\$48,413)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
147	ADMINISTRATION EXPENDITURES						
148	CAO Wages	121,452	120,752	138,405	142,935	\$4,530	
149	Benefits	32,389	33,871	35,067	34,748	(\$319)	
150	Overtime Wages	-	-	-	-	\$0	
151	Workshops & Training	7,000	8,426	8,000	7,500	(\$500)	
152	Memberships/Dues and Subscriptions-Not Corpora	1,100	724	1,100	1,100	\$0	
153	Cell Phone	1,500	594	700	550	(\$150)	
154	Corporate Dues & Subscriptions	6,000	5,622	6,000	8,500	\$2,500	
155	Cooperative Purchasing Group of Waterloo Region	425	-	425	425	\$0	
156	Office Supplies/Postage/copier etc	32,000	33,588	32,000	34,000	\$2,000	
157	Health and Safety – Corporate	3,500	4,288	3,500	3,500	\$0	
158	Legal Fees	22,500	24,128	22,500	25,000	\$2,500	
159	Conflict Management Services Report	1,000	495	300	-	(\$300)	
160	Corporate Events	5,000	7,507	9,500	9,500	\$0	
161	Engineering - Drainage Superintendent	50,000	44,243	49,000	45,000	(\$4,000)	
162	Advertising/Printing	3,000	2,211	3,000	3,000	\$0	
163	Inspections for Certificate of Occupancies (by build	7,800	-	7,500	7,500	\$0	
164	General Donations	13,000	11,035	10,000	10,000	\$0	
165	HR Consultant	10,000	8,661	4,000	3,000	(\$1,000)	
166	Marriage Ceremony Expenses	-	144	50	1,250	\$1,200	
167	Salary Review Implementation costs	-	-	-	-	\$0	
168	Miscellaneous	3,000	2,170	3,000	3,000	\$0	
169	Retirement Commitments(Health benefits for retirees)	-	-	-	-	\$0	
170	Tourism	8,150	7,984	8,150	8,150	\$0	
171	Travel	3,500	3,140	3,500	3,500	\$0	
172	TOTAL ADMINISTRATION OPERATING EXPENDITURE	332,316	319,586	345,697	352,158	\$6,461	
173							
174	CONTRIBUTIONS TO RESERVE GENERAL						
175	Contribution to Reserve - Election	16,000	16,000	10,000	-	(\$10,000)	
176	Contribution to Reserve - Retirement Fund		-	750	750	\$0	
177	Contribution to Reserve General	10,000	10,000	10,000	10,000	\$0	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
178	Contribution to Reserve - Conflict Management (Or	1,500	1,500	1,500	1,500	\$0	
179	Contribution to Reserve Facilities - Solar Panel Income	21,500	21,500	21,500	21,500	\$0	
180	Contribution to Reserve Facilities	20,000	20,000	25,000	25,000	\$0	
181	TOTAL GENERAL CONTRIBUTIONS TO RESERVE	69,000	69,000	68,750	58,750	(\$10,000)	
182							
183	TOTAL ADMINISTRATION EXPENDITURES	401,316	388,586	414,447	410,908	(\$3,539)	
184							
185	FINANCE EXPENDITURES						
186	Wages	256,921	252,007	268,287	287,492	\$19,205	
187	Benefits	90,660	90,721	88,148	86,461	(\$1,687)	
188	Overtime Wages	2,000	1,574	2,000	1,000	(\$1,000)	
189	Workshops & Training	6,000	4,098	6,000	7,000	\$1,000	
190	Memberships/Dues and Subscriptions	1,200	1,210	1,400	2,000	\$600	
191	Cell Phone	750	557	700	550	(\$150)	
192	Audit Fees, Statutory	30,000	30,000	30,000	30,000	\$0	
193	Luncheons/flowers/Gifts/Etc.	2,000	1,764	2,000	2,000	\$0	
194	Bank Charges	5,900	4,157	4,100	4,200	\$100	
195	Insurance	144,610	139,473	159,075	170,000	\$10,925	
196	Miscellaneous	3,000	578	3,000	1,500	(\$1,500)	
197	Travel	1,700	1,695	1,700	1,700	\$0	
198	Tile Drainage Payouts	4,361	4,361	4,361	3,071	(\$1,290)	
199	TOTAL FINANCE OPERATING EXPENDITURES	549,102	532,196	570,771	596,974	\$26,203	
200							
201	Contribution to Reserve - Insurance Deductible	5,000	5,000	5,500	-	(\$5,500)	
202							
203	TOTAL FINANCE EXPENDITURES	554,102	537,196	576,271	596,974	\$20,703	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
204							
205	IT EXPENDITURES						
206	Wages	57,056	59,552	62,662	67,568	\$4,906	
207	Overtime Wages	2,500	1,345	2,500	1,500	(\$1,000)	
208	Benefits	21,280	21,823	21,203	20,894	(\$309)	
209	Workshops & Training	500	-	500	700	\$200	
210	Annual Subscriptions		-	170	185	\$15	
211	Cell Phone	750	550	700	550	(\$150)	
212	Computer Recurring Expenses	15,500	14,939	24,500	27,400	\$2,900	
213	Outside Service	-	-	2,500	2,500	\$0	
214	Computer Supplies	1,550	511	1,550	1,500	(\$50)	
215	Computer Hardware and Software	7,500	8,711	7,500	8,000	\$500	
216	Miscellaneous	1,400	327	1,400	1,000	(\$400)	
217	Travel	400	261	400	500	\$100	
218	TOTAL IT OPERATING EXPENDITURES	108,436	108,018	125,585	132,297	\$6,712	
219							
220	Contribution to Reserve	12,000	12,000	12,000	15,000	\$3,000	
221							
222	TOTAL IT CONTRIBUTIONS TO RESERVE	12,000	12,000	12,000	15,000	\$3,000	
223							
224	TOTAL IT EXPENDITURES	120,436	120,018	137,585	147,297	\$9,712	
225							
226	BY-LAW & ANIMAL CONTROL						
227							
228	REVENUE						
229	Parking Violations	3,000	3,854	4,000	4,500	\$500	
230	Dog Licenses	35,000	32,878	42,000	33,000	(\$9,000)	
231	Kennel Licenses		7,763		9,000	\$9,000	New
232	TOTAL BY-LAW & ANIMAL CONTROL REVENUE	38,000	44,494	46,000	46,500	\$500	
233							
234	EXPENDITURES						

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
235	Wages	36,067	35,099	39,556	40,541	\$985	
236	Benefits	4,238	4,006	4,741	4,876	\$135	
237	Workshops & Training	1,000	-	1,400	700	(\$700)	
238	Cell Phone	750	550	700	550	(\$150)	
239	Office Supplies (tickets/notebooks)	150	44	150	150	\$0	
240	Advertising	1,000	264	500	300	(\$200)	
241	Clothing Allowance	375	291	375	275	(\$100)	
242	Miscellaneous	1,000	21	1,000	500	(\$500)	
243	Livestock Valuer Costs (Not kill compensation)	1,000	-	200	200	\$0	
244	Contract Services - Hillside Kennels		2,442	3,000	3,000	\$0	
245	Vehicle Fuel, Licence, Maintenance	2,500	2,100	2,500	2,500	\$0	
246	Anim Control Supplies/Tags/Etc.		420	600	600	\$0	
247	TAL BY-LAW & ANIMAL CONTROL OPERATING EXPENDITUR	48,080	45,237	54,722	54,192	(\$530)	
248							
249	Contribution to Reserve - By-law Vehicle	4,500	4,500	4,500	3,500	(\$1,000)	
250	Contribution to Reserve - Animal Compensation	500	500	500	500	\$0	
251	TOTAL BY-LAW & ANIMAL CTRL CONTRIBUTION TO RESERVE	5,000	5,000	5,000	4,000	(\$1,000)	
252						\$0	
253	Total By-law & Anim Ctrl Revenue	38,000	44,494	46,000	46,500	\$500	
254	Total By-law & Anim Ctrl Expenditures	53,080	50,237	59,722	58,192	(\$1,530)	
255	Net Cost of Department	15,080	5,743	13,722	11,692	(\$2,030)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
256							
257	FIRE REVENUE						
258	Fire Protection Agreements	25,000	25,590	26,000	26,000	\$0	
259	911 Revenue	20,000	34,671	23,000	23,000	\$0	
260	Fire Department Permits	5,000	6,643	5,000	7,000	\$2,000	
261	Fire Inspections		-	13,750	14,000	\$250	
262	TOTAL FIRE REVENUE	50,000	66,904	67,750	70,000	\$2,250	
263							
264	FIRE DEPARTMENT EXPENDITURES						
265	Wages	390,705	338,393	395,618	359,399	(\$36,219)	
266	Benefits	55,443	63,297	54,978	64,894	\$9,916	
267	Overtime Wages	2,000	1,909	700	-	(\$700)	
268	Conferences, Workshops & Training	17,700	20,376	19,000	19,000	\$0	
269	Memberships	600	383	400	400	\$0	
270	Cell Phones	4,500	3,419	4,200	1,650	(\$2,550)	
271	Office Supplies	1,000	1,185	1,000	1,000	\$0	
272	Fire Pro software	2,000	1,796	2,000	2,100	\$100	
273	Advertising	1,400	602	700	700	\$0	
274	Admin Uniform	450	264	450	450	\$0	
275	Clothing Allowance	4,500	4,710	6,500	8,500	\$2,000	
276	Fire Admin Miscellaneous	500	663	500	3,000	\$2,500	
277	Fire Command Truck Fuel	3,000	2,414	3,000	3,000	\$0	
278	Command Truck Maintenance	2,000	553	2,000	2,000	\$0	
279	Firefit Team	2,500	2,500	2,500	1,500	(\$1,000)	
280	Staff Training	-	-		-	\$0	
281	Travel	2,500	71	2,500	2,000	(\$500)	
282	20 Yr Service Fund	1,000	-	-	-	\$0	
283	Fire Dispatch	23,200	20,755	24,200	25,500	\$1,300	
284	Public Education	15,000	5,053	5,000	5,000	\$0	
285	Fire Incident Materials	3,000	3,289	3,000	3,000	\$0	
286	Fire Admin Budget for licencing requirements	7,500	7,584	7,500	1,500	(\$6,000)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
287	Personal Protective Equipment				31,000	\$31,000	New (was capital)
288	Phone Notification App				2,000	\$2,000	
289	Prevention	4,000	2,462	4,000	3,000	(\$1,000)	
290	TOTAL FIRE OPERATING EXPENDITURES	544,498	481,678	539,746	540,593	\$847	
291							
292	Contribution to Reserves Trucks	150,000	150,000	150,000	200,000	\$50,000	
293	Contribution to Res.-Future Fire Station Developme	70,000	70,000	70,000	85,000	\$15,000	
294	Contribution to Radio Replacement	60,000	60,000	90,000	10,000	(\$80,000)	
295	Contribution to Res.-Equip. Replacement	40,000	40,000	45,000	50,000	\$5,000	
296	TOTAL FIRE CONTRIBUTION TO RESERVE	320,000	320,000	355,000	345,000	(\$10,000)	
297							
298	FIRE AREA 1 - LINWOOD						
299	Specialized Training (1st Aid, CPR, Defib, EPC)	-	-		-	\$0	
300	Heat	3,400	2,292	2,400	2,400	\$0	
301	Hydro	2,500	1,750	2,500	2,500	\$0	
302	Telephone	700	587	700	700	\$0	
303	Office Supplies	1,000	-	500	500	\$0	
304	Health & Safety FIT Testing & PPE	-	-		-	\$0	
305	Training Remuneration	5,000	4,674	5,000	4,500	(\$500)	
306	Travel	1,500	1,037	1,500	1,000	(\$500)	
307	Water	200	193	200	250	\$50	
308	Equip.-Material/Supplies/Repairs	9,000	9,501	9,000	9,000	\$0	
309	Equipment testing and Maintenance	3,000	5,297	3,000	3,000	\$0	
310	Radio Equipment	1,500	1,313	500	500	\$0	
311	Station Maintenance	4,000	2,653	4,000	4,000	\$0	
312	Trucks-Materials/Supplies/Repairs/Fuel	16,000	10,007	12,000	12,000	\$0	
313	Halloween Service	-	-		-	\$0	
314	Janitor Services	-	-		-	\$0	
315	Corporate Events (Volunteer Firefighter Recognitio	1,500	-		-	\$0	
316	TOTAL FIRE AREA 1 EXPENDITURES	49,300	39,305	41,300	40,350	(\$950)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
317							
318	FIRE AREA 2 - ST CLEMENTS						
319	Specialized Training (1st Aid, CPR, Defib, EPC)	-	-		-	\$0	
320	Heat	2,900	1,713	2,000	2,000	\$0	
321	Hydro	2,100	2,523	2,700	2,700	\$0	
322	Internet				1,000	\$1,000	
323	Telephone	700	404	700	700	\$0	
324	Office Supplies	1,000	-	500	500	\$0	
325	Health & Safety	-	71		-	\$0	
326	Training Remuneration	5,000	4,151	5,000	4,500	(\$500)	
327	Travel	1,500	1,926	1,500	1,000	(\$500)	
328	Water	150	160	150	250	\$100	
329	Equip-Materials/Supplies/Repairs	9,000	9,874	9,000	9,000	\$0	
330	Equipment Testing and Maintenance	3,000	3,694	3,000	3,000	\$0	
331	Radio Equipment	1,500	1,584	500	500	\$0	
332	Station Maintenance	4,000	1,971	4,000	4,000	\$0	
333	Trucks-Materials/Supplies/Repairs/Fuel	16,000	10,235	12,000	12,000	\$0	
334	Halloween Service	-	-		-	\$0	
335	Janitor Services	-	-		-	\$0	
336	Corporate Events (Volunteer Firefighter Recognitio	1,500	-		-	\$0	
337	SUB-TOTAL FIRE AREA 2 EXPENDITURES	48,350	38,306	41,050	41,150	\$100	
338							
339	FIRE AREA 3 - WELLESLEY						
340	Specialized Training (1st Aid, CPR, Defib, EPC)	-	-		-	\$0	
341	Heat	3,000	1,333	2,000	2,000	\$0	
342	Hydro	2,400	3,276	3,000	3,500	\$500	
343	Telephone	700	590	700	700	\$0	
344	Office Supplies	1,000	-	500	500	\$0	
345	Health & Safety	-	-		-	\$0	
346	Training Remuneration	5,000	6,817	5,000	6,500	\$1,500	
347	Travel	1,500	897	1,500	1,000	(\$500)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
348	Water	600	486	600	600	\$0	
349	Equip-Materials/Supplies/Repairs	9,000	9,086	9,000	10,000	\$1,000	
350	Equipment Testing and Maintenance	3,000	3,430	3,000	3,000	\$0	
351	Radio Equipment	1,500	2,603	500	500	\$0	
352	Station Maintenance	4,000	6,952	4,000	4,000	\$0	
353	Trucks-Materials/Supplies/Repairs/Fuel	18,000	6,117	16,000	16,000	\$0	
354	Halloween Service	-	-		-	\$0	
355	Janitor Services	-	-		-	\$0	
356	Corporate Events (Volunteer Firefighter Recognitio	1,500	-		-	\$0	
357	SUB-TOTAL FIRE AREA 3 EXPENDITURES	51,200	41,588	45,800	48,300	\$2,500	
358							
359	Total Fire Income	50,000	66,904	67,750	70,000	\$2,250	
360	Total Fire Expenditures	1,013,348	920,877	1,022,896	1,015,393	(\$7,503)	
361	Net Cost of Fire	963,348	853,973	955,146	945,393	(\$9,753)	
362							
363							
364	EMO EXPENDITURES						
365	Internet	-	-	-	1,300	\$1,300	New
366	EMO - Miscellaneous	8,000	5,587	6,000	4,700	(\$1,300)	
367	TOTAL EMO EXPENDITURES	8,000	5,587	6,000	6,000	\$0	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
368							
369	BUILDING REVENUE						
370	Building Permits	346,691	465,721	450,973	418,250	(\$32,723)	
371	Certificate of Occupancy - Inspections	7,800	5,859	7,500	7,500	\$0	
372	Transfer from Source Water Protection Reserve	-	-			\$0	
373	Transfer from Reserve balancing	21,341		5,318	17,648	\$12,330	
374	TOTAL BUILDING REVENUE	375,832	471,580	463,791	443,398	(\$20,393)	
375							
376	BUILDING EXPENDITURES						
377	Wages	215,277	204,439	224,410	233,355	\$8,945	
378	Benefits	72,455	71,609	70,619	70,068	(\$551)	
379	Overtime Wages	-	1,511	1,000	1,000	\$0	
380	Co-op/Summer Student (Wages & Benefits)				15,000	\$15,000	New
381	Workshops & Training	8,000	8,335	10,000	10,000	\$0	
382	Memberships	2,150	1,932	3,150	2,150	(\$1,000)	
383	Gas - Pick up	2,800	3,346	3,000	3,400	\$400	
384	Cell Telephone	1,600	1,156	1,400	1,100	(\$300)	
385	Admin Charges as per bill 124	50,000	50,000	65,000	66,625	\$1,625	
386	Office Supplies	1,750	1,060	1,750	1,750	\$0	
387	Computer Expenses	2,750	2,681	3,500	4,200	\$700	
388	Legal Fees	4,000	1,732	4,000	4,000	\$0	
389	Source Protection Implementation Expenses	1,000	-	-	-	\$0	
390	Advertising	750	819	750	750	\$0	
391	Clothing Allowance	700	416	700	700	\$0	
392	Miscellaneous	3,300	3,135	3,300	3,500	\$200	
393	Pick up Maint & Repair	2,000	1,377	1,500	1,500	\$0	
394	Outside Services	800	-	800	800	\$0	
395	Travel	3,000	1,119	3,000	3,000	\$0	
396	Bld-Material/Repairs	500	-	500	500	\$0	
397	Total Building Operating Expenditures	372,832	354,667	398,379	423,398	\$25,019	
398							

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
399							
400	BUILDING DEPARTMENT CONTRIBUTION TO RESERVES						
401	Contribution to Vehicle Reserve	2,000	2,000	4,500	5,000	\$500	
402	Computer Equipment Contribution to Reserve	1,000	1,000	15,000	15,000	\$0	
403	Bill 124 Transfer to reserve	-	114,643	45,912		(\$45,912)	
404	TOTAL BUILDING DEPART CONTRIBUTION TO RESERVES	3,000	117,643	65,412	20,000	(\$45,412)	
405							
406	TOTAL BUILDING EXPENDITURES	375,832	472,310	463,791	443,398	(\$20,393)	
407							
408	Net Cost of Building Department	0	729	0	0		
409							

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
410	PUBLIC WORKS REVENUE						
411	Entrance Permits	3,000	2,629	3,000	3,000	\$0	
412	Road Revenue - Lane Grading	1,500	875	1,500	1,500	\$0	
413	Gravel Royalties	70,000	86,903	85,000	85,000	\$0	
414	Lot Grading Reviews And Approvals	10,000	2,175	10,000	6,000	(\$4,000)	
415	All Other	44,000	26,354	45,000	55,000	\$10,000	
416	TOTAL PUBLIC WORKS REVENUE	128,500	118,935	144,500	150,500	\$6,000	
417							
418	PUBLIC WORKS EXPENDITURES						
419	Wages - F/T	649,351	636,868	665,000	676,638	\$11,638	
420	Wages P/T & Seasonal	27,954	12,927	40,000	50,000	\$10,000	
421	Overtime Wages	118,000	100,137	100,000	90,000	(\$10,000)	
422	Benefits	203,850	223,381	214,068	213,840	(\$228)	
423	Bridges and Culverts	10,000	11,024	10,000	10,000	\$0	
424	Weed Control	500	-	500	500	\$0	
425	Brush and Tree Trimming	12,000	10,011	15,000	15,000	\$0	
426	Ditching	9,000	7,634	9,000	10,000	\$1,000	
427	Storm Sewer Mnt	32,000	31,879	32,000	40,000	\$8,000	
428	Debris/Litter	600	-	600	600	\$0	
429	Asphalt Repair	27,000	12,147	22,000	20,000	(\$2,000)	
430	Shoulder Maint	9,000	6,830	9,000	9,000	\$0	
431	Crossing Guards	23,400	22,715	23,750	24,225	\$475	
432	Sidewalk Repair	12,000	10,175	12,000	12,000	\$0	
433	Dust Control	102,000	94,596	102,000	97,000	(\$5,000)	
434	Gravel Resurface - (Moved to Capital Expense)	225,000	222,194	236,250	-	(\$236,250)	
435	Winter Maintenance	105,000	135,949	115,000	135,000	\$20,000	
436	Traffic Safety Devices	23,000	21,795	23,000	23,000	\$0	
437	Line Painting	30,000	20,420	25,000	25,000	\$0	
438	Street Light Maint. & Hydro Cost	60,000	51,491	50,000	40,000	(\$10,000)	
439	Shop Maint and Supplies	46,305	45,494	48,620	48,620	\$0	
440	Workshops & Training	9,000	8,323	10,000	12,000	\$2,000	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
441	Vehicle Fuel	120,339	94,067	110,339	112,000	\$1,661	
442	Heating Fuel	21,787	13,078	21,787	20,000	(\$1,787)	
443	Hydro	19,121	15,184	20,080	17,000	(\$3,080)	
444	Cell Phone	5,750	4,001	5,550	4,000	(\$1,550)	
445	Vehicle License Fees	8,500	7,856	9,100	9,100	\$0	
446	Vehicle Repair Parts	132,300	131,564	138,915	138,915	\$0	
447	Dues and Subscriptions	1,600	356	1,600	1,600	\$0	
448	Office Supplies	750	707	750	750	\$0	
449	Health & Safety PPE	-	-			\$0	
450	Engineering	26,000	17,248	21,000	21,000	\$0	
451	Clothing Allowance	6,500	6,429	6,500	7,000	\$500	
452	ON1CALL - Fees	1,000	461	1,000	1,000	\$0	
453	Miscellaneous	2,000	1,947	2,000	2,000	\$0	
454	Travel	3,000	1,568	3,200	2,500	(\$700)	
455	TOTAL PUBLIC WORK OPERATING EXPENDITURES	2,083,607	1,980,455	2,104,609	1,889,288	(\$215,321)	
456							
457	Transfer Gravel Royalties to Future Roads Reserve	70,000	86,903	85,000	85,000	\$0	
458	Contribution to reserve street lights	45,000	45,000	30,000	30,000	\$0	
459	Contribution to Reserve - Environmental Cleanup	500	500	500	500	\$0	
460	Contribution to Reserve Future Roads	75,000	75,000	75,000	340,000	\$265,000	
461	Contribution to Reserve Bridges & Culverts	325,000	325,000	325,000	305,000	(\$20,000)	
462	Contribution to Reserve Sidewalks	25,000	25,000	25,000	-	(\$25,000)	
463	Contribution to Reserve - Storm Water Management	10,000	10,000	-	10,000	\$10,000	
464	Contribution to Reserve Equipment Replacement	205,000	205,000	210,000	220,000	\$10,000	
465	TOTAL PUBLIC WORKS CONTRIBUTION TO RESERVE	755,500	772,403	750,500	990,500	\$240,000	
466						\$0	
467	Total Public Works Revenue	128,500	118,935	144,500	150,500	\$6,000	
468	Total Public Works Expenditures	2,839,107	2,752,857	2,855,109	2,879,788	\$24,679	
469	Public Works Net Cost	2,710,607	2,633,922	2,710,609	2,729,288	\$18,679	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
470	ADMIN BUILDING EXPENDITURES						
471	Heating Geo-Thermal	10,233	-	-		\$0	
472	Telephone - 699-4611	11,650	12,116	11,650	13,700	\$2,050	
473	Cleaning Contracts	-	-			\$0	
474	Debt Cost (until 2019)	36,181	36,181	36,155	36,129	(\$26)	
475	Misc	3,500	2,461	3,500	2,500	(\$1,000)	
476	Permanent Generator Expenses	1,500	280	1,500	1,200	(\$300)	
477	Lawn Maintenance				3,000	\$3,000	New
478	Building Maintenance/supplies	13,000	11,281	13,000	12,500	(\$500)	
479	TOTAL ADMIN BUILDING EXPENDITURES	76,064	62,319	65,805	69,029	\$3,224	
480							
481	COUNCIL CHAMBERS						
482	BUILDING EXPENDITURES						
483	Hydro	1,700	1,130	1,700	1,200	(\$500)	
484	Heating Fuel	2,000	1,240	1,200	1,100	(\$100)	
485	Telephone	500	450	500	-	(\$500)	
486	Bldg Material/Supply, Repair	1,500	1,461	1,500	2,000	\$500	
487	Cleaning Contract	-	-		-	\$0	
488	Lawn Maintenance				800	\$800	New
489	Miscellaneous	1,000	586	1,000	500	(\$500)	
490	Water	1,018	1,018	1,018	1,018	\$0	
491	TOTAL COUNCIL CHAMBERS EXPENDITURES	7,718	5,886	6,918	6,618	(\$300)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
492							
493	CEMETERY INCOME						
494	Interest from Linwood Union C & M Fund	0	34	780	780	\$0	
495	Interments/Grave Openings	0	1,918	1,200	1,200	\$0	
496	Plot Sales	0	1,198	784	784	\$0	
497			3150	2,764	2,764	\$0	
498	Linw Union Contribution from Reserves				2,220	\$2,220	New
499	Total Income		3150	2764	4984	\$2,220	
500							
501	CEMETERY EXPENDITURES						
502	Lin Cem - Repairs & Maintenance				3000	\$3,000	New
503	Interments/Grave Openings	0	1918	1,200	1,200	\$0	
504	Miscellaneous	500	1312		500	\$500	
505	Abandoned Cemetery Maintenance			1,356	2,500	\$1,144	
506	Total Expense	500	3,230	2,556	7,200	\$4,644	
507							
508	Total Cemetery Cost	500	80	-208	2,216	\$2,424	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
509							
510	RECREATION/LIBRARIES/FACILITIES						
511							
512	RECREATION REVENUE						
513	Grants	-	9,517		-	\$0	
514	Bartender Cost recovery	6,000	1,594		-	\$0	
515							
516	Land Rent - less property taxes	5,025	5,855	6,249	6,253	\$3	
517	Interest		66		-	\$0	
518	Newsletter Advertising Revenue		-		-	\$0	
519	Donations	2,000	-		-	\$0	
520	Misc Revenue		613		-	\$0	
521	TOTAL RECREATION REVENUE	13,025	17,645	6,249	6,253	\$3	
522							
523	RECREATION EXPENDITURES						
524	Wages - F/T	487,687	501,266	499,839	525,559	\$25,720	
525	Wages P/T	37,048	79,992	75,370	66,000	(\$9,370)	
526	Overtime Wages	19,000	16,024	18,000	18,000	\$0	
527	Benefits	180,947	183,454	173,433	175,066	\$1,633	
528	Dues & Subscriptions	1,100	2,210	1,100	2,400	\$1,300	
529	Equipment Fuel	10,200	8,848	11,000	12,000	\$1,000	
530	Internet - All Facilities				2,100	\$2,100	
531	Land Lines - All Facilities	7,000	4,692	6,000	5,000	(\$1,000)	
532	Cell Telephone	2,700	2,426	2,600	1,900	(\$700)	
533	Office Supplies	1,000	696	1,000	1,000	\$0	
534	Engineering	3,000	-	3,000	3,000	\$0	
535	Advertising	1,500	1,192	1,500	1,500	\$0	
536	Bank Charges - Activenet		3,905		6,500	\$6,500	
537	Committee Members	1,250	800	1,750	1,750	\$0	
538	Newsletter	2,000	1,529	2,000	2,000	\$0	
539	Donation to Heidelberg Recreation Association	2,000	2,000	2,000	2,000	\$0	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
540	Clothing Allowance	3,700	2,249	3,000	3,000	\$0	
541	Debt Cost to 2026 (for land purchase)	78,139	78,139	78,139	77,555	(\$585)	
542	Miscellaneous	6,650	5,403	6,600	6,000	(\$600)	
543	Garbage - All Facilities	5,600	5,590	5,600	5,800	\$200	
544	Government Inspections	1,200	875	1,200	1,200	\$0	
545	Maintenance & Repair - Equip/Flooder/pickup	19,000	20,940	19,000	21,000	\$2,000	
546	Workshops & Training	4,500	2,567	4,500	10,000	\$5,500	
547	Travel	3,500	854	1,500	1,500	\$0	
548	<i>TOTAL RECREATION OPERATING EXPENDITURES</i>	<i>878,721</i>	<i>925,649</i>	<i>918,131</i>	<i>951,829</i>	<i>\$33,698</i>	
549							
550							
551	RECREATION CONTRIBUTION TO RESERVE						
552	Contribution to Reserve - Facilities	175,000	175,000	190,000	195,000	\$5,000	
553	Provision for Reserve - Trails	20,000	20,000	30,000	30,000	\$0	
554	Contribution to Reserve - New Rec Land				25,000	\$25,000	
555	Transfer Land Rent to New Rec Land Reserve		6,194	6,249	6,253	\$3	
556	Contribution to Reserve - Equipment	40,000	40,000	45,000	65,000	\$20,000	
557	<i>TOTAL RECREATION CONTRIBUTION TO RESERVE</i>	<i>235,000</i>	<i>241,194</i>	<i>271,249</i>	<i>321,253</i>	<i>\$50,003</i>	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
558							
559	ST CLEMENTS						
560							
561	FACILITIES REVENUE						
562	Arena & Ice Rental	245,430	239,712	250,000	253,000	\$3,000	
563	Ball/Soccer Field Rental	15,150	15,880	15,000	18,000	\$3,000	
564	Bill Board Ads	4,000	3,272	3,500	2,500	(\$1,000)	
565	Community Centre Rental	10,000	5,397	5,000	5,000	\$0	
566	Concession Booth Sales	14,000	4,557	-	-	\$0	
567	Concession Vending Mach	4,000	2,914	2,500	1,000	(\$1,500)	
568	Donations	-	-	500	-	(\$500)	
569	Picnics	1,000	57	150	150	\$0	
570	Public Skating Admission (paid by Lions Club)		1,000	1,200	1,000	(\$200)	
571	Rebates		518		-	\$0	
572	TOTAL ST. CLEMENTS RECREATION REVENUE	293,580	273,306	277,850	280,650	\$2,800	
573							
574	ST CLEMENTS						
575	FACILITIES EXPENDITURES						
576	Heat	14,000	11,797	12,000	12,000	\$0	
577	Hydro	70,000	74,432	70,000	75,000	\$5,000	
578	Debt Cost (until 2016)	-	-		-	\$0	
579	Hot Beverage Machine/Concessions	14,000	6,113	-	750	\$750	
580	Facilities Maintenance/Supplies	58,000	47,891	64,000	75,000	\$11,000	
581	Water	3,280	2,999	3,580	3,580	\$0	
582	TOTAL ST. CLEMENTS EXPENDITURES	159,280	143,232	149,580	166,330	\$16,750	
583							
584	St Clements Net Operating Profit	134,300	130,074	128,270	114,320	(\$13,950)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
585							
586	WELLESLEY						
587	FACILITIES REVENUE						
588	Arena & Ice Rental	203,010	167,620	165,000	172,950	\$7,950	
589	Ball/Soccer Field Rental	9,090	10,814	11,000	11,330	\$330	
590	Bill Board Ads	4,000	3,870	4,000	3,000	(\$1,000)	
591	Community Centre Rental	15,000	18,250	14,000	21,000	\$7,000	
592	Concession Booth Sales	17,500	20,126	17,000	-	(\$17,000)	
593	Concession Vending Machines	3,300	3,027	2,000	1,500	(\$500)	
594	Damage Revenue	-	-		-	\$0	
595	Donations	-	-	1,500	-	(\$1,500)	
596	Misc Revenue - concession booth rental	2,000	1,589	1,600	600	(\$1,000)	
597	Picnic Shelter Rental	750	732	900	1,100	\$200	
598	Rebates	-	389		-	\$0	
599	Skate Sharpening	300	256		-	\$0	
600	TOTAL WELLESLEY RECREATION REVENUE	254,950	226,674	217,000	211,480	(\$5,520)	
601	WELLESLEY						
602	FACILITIES EXPENDITURES						
603	Heat	12,000	12,982	12,000	13,000	\$1,000	
604	Hydro	61,000	56,909	65,000	65,000	\$0	
605	Cleaning Contract	-	-		-	\$0	
606	Concession Booth	17,500	15,467	17,000	-	(\$17,000)	
607	Facilities Maintenance/Supplies	58,000	70,248	62,000	80,000	\$18,000	
608	Splash Park Expenses	6,000	4,685	5,000	9,000	\$4,000	
609	Water	3,510	4,684	4,200	4,700	\$500	
610	TOTAL WELLESLEY EXPENDITURES	158,010	164,975	165,200	171,700	\$6,500	
611	Wellesley Net Operating Profit	96,940	61,699	51,800	39,780	(\$12,020)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
612							
613	LINWOOD						
614	FACILITIES REVENUE						
615	Ball/Soccer Field Rental	3,030	3,446	3,000	3,000	\$0	
616	Community Centre Rental	26,765	26,772	20,000	26,000	\$6,000	
617	Damage Revenue		-		-	\$0	
618	Donations		-		-	\$0	
619	Picnics		113		0	\$0	
620	TOTAL LINWOOD RECREATION REVENUE	29,795	30,331	23,000	29,000	\$6,000	
621							
622	LINWOOD						
623	FACILITIES EXPENDITURES						
624	Heat	4,500	4,456	4,500	4,500	\$0	
625	Hydro C.C.	12,000	7,507	10,000	8,500	(\$1,500)	
626	Cleaning Contract	-	-		-	\$0	
627	Debt Cost (until 2019)	9,648	9,648	9,641	9,634	(\$7)	
628	Facilities Maintenance/Supplies	20,300	21,041	20,500	23,000	\$2,500	
629	Water	785	147	700	250	(\$450)	
630	TOTAL LINWOOD EXPENDITURES	47,233	42,799	45,341	45,884	\$543	
631							
632	Net Linwood Operating Cost	17,438	12,469	22,341	16,884	(\$5,457)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
633							
634	HAWKESVILLE						
635	FACILITIES REVENUE						
636	Community Centre Rental	7,575	5,803	7,000	7,500	\$500	
637	<i>TOTAL HAWKESVILLE RECREATION REVENUE</i>	<i>7,575</i>	<i>5,803</i>	<i>7,000</i>	<i>7,500</i>	<i>\$500</i>	
638							
639	HAWKESVILLE						
640	FACILITIES EXPENDITURES						
641	Heat	2,200	1,952	2,200	2,200	\$0	
642	Hydro C.C.	1,700	1,723	1,700	1,700	\$0	
643	Cleaning Contract	0	0		0	\$0	
644	Maintenance/Repairs-Community Ctr	7,000	3,894	7,000	10,000	\$3,000	
645	<i>TOTAL HAWKESVILLE EXPENDITURES</i>	<i>10,900</i>	<i>7,569</i>	<i>10,900</i>	<i>13,900</i>	<i>\$3,000</i>	
646							
647	Net Hawkesville Operating Cost	3,325	1,766	3,900	6,400	\$2,500	
648							
649	Total Recreation Income	598,925	553,759	531,099	534,883	\$3,783	
650	Total Recreation Expenditures	1,489,144	1,525,419	1,560,402	1,670,896	\$110,494	
651	Net Cost of Recreation	890,219	971,660	1,029,303	1,136,013	\$106,711	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017 Budget	2017 Actual	2018 Budget	2019 Budget	\$ Change	
652							
653	LIBRARY						
654							
655	LINWOOD LIBRARY						
656	Linwood Library Rental Income	6,430	6,430	6,600	6,600	\$0	
657							
658	EXPENDITURES						
659	Heating Fuel	1400	1221	1400	1400	\$0	
660	Hydro	3000	2056	3000	2250	(\$750)	
661	Facilities Maintenance	780	388	1000	1000	\$0	
662	Waste Water Testing	1000	944	1200	1000	(\$200)	
663	Water	250	40	250	250	\$0	
664	TOTAL LINWOOD LIBRARY EXPENDITURES	6,430	4,649	6,850	5,900	(\$950)	
665							
666	Linwood Library Net Cost	0	-1,781	250	-700	(\$950)	
667							
668	ST. CLEMENTS LIBRARY						
669	No Income						
670	EXPENDITURES						
671	Misc.	500	20	500	500	\$0	
672							
673	TOTAL ST.CLEMENTS LIBRARY EXPENDITURES	500	20	500	500	\$0	
674							
675	St. Clements Library Net Cost	500	20	500	500	\$0	
676							
677	WELLESLEY LIBRARY						
678	Wellesley Library Rental Income	9,300	9,300	9,500	9,500	\$0	
679							
680	Expenditures						
681	Heating Fuel	1,750	1,904	1,800	1,800	\$0	
682	Hydro	3,000	2,559	3,000	3,000	\$0	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
683	Cleaning Contract		-		-	\$0	
684	Bldg Material/Supplies & Repair	3,500	4,060	5,000	6,000	\$1,000	
685	Water	400	299	400	400	\$0	
686	TOTAL WELLESLEY LIBRARY EXPENDITURES	8,650	8,822	10,200	11,200	\$1,000	
687							
688	Wellesley Library Net Cost	-650	-478	700	1,700	\$1,000	
689							
690	Total Library Income	15,730	15,730	16,100	16,100	\$0	
691	Total Library Expenditures	15,580	13,491	17,550	17,600	\$50	
692	Library Net Cost	-150	-2,239	1,450	1,500	\$50	
693							

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
694							
695	PLANNING REVENUE						
696	Misc Revenue		-		-	\$0	
697	Consents/Land Severance	7,600	5,950	7,000	8,000	\$1,000	
698	Zoning Certificate/Compliance Letters	3,500	4,600	3,500	3,500	\$0	
699	MDS Calculations	100	-	100	100	\$0	
700	Minor Variance Fees	7,200	4,000	6,400	9,600	\$3,200	
701	Part Lot Control Fees	800	800	3,000	4,800	\$1,800	
702	OPA - Zone Change	8,400	8,700	7,500	12,000	\$4,500	
703	Site Plan Control Fee	6,000	3,000	6,000	6,000	\$0	
704	Pre-Submission Meetings	1,000	400	800	1,200	\$400	
705	Plan of Subdivision Fees	4,000	4,000	4,000	4,000	\$0	
706	TOTAL PLANNING OPERATING REVENUE	38,600	31,450	38,300	49,200	\$10,900	
707							
708	PLANNING TRANSFERS FROM RESERVES						
709	Transfer from DC Reserve to fund co-op student	5,000	-			\$0	
710	Transfer from Source Protection Reserve	-	-			\$0	
711	TOTAL PLANNING TRANSFERS FROM RESERVES	5,000	0	0	0	\$0	
712							
713	TOTAL PLANNING REVENUE	43,600	31,450	38,300	49,200	\$10,900	
714							
715	PLANNING EXPENDITURES						
716	Wages	98,557	103,259	102,738	105,307	\$2,569	
717	Part-Time Co-op student + stat benefits	15,000	12,467	13,000	15,000	\$2,000	
718	Overtime Wages	-	-	-	-	\$0	
719	Benefits	30,619	29,937	28,955	28,396	(\$559)	
720	Workshops & Training	3,000	2,410	3,000	3,500	\$500	
721	Memberships	850	819	900	900	\$0	
722	Teranet Contract	767	767	767	767	\$0	
723	Cell Phone	750	605	700	550	(\$150)	
724	Office Supplies	500	540	500	300	(\$200)	

DRAFT OPERATING BUDGET

	DESCRIPTION	2017	2017	2018	2019	\$	
		Budget	Actual	Budget	Budget	Change	
725	Publications/Books/Maps/Etc.	500	104	500	500	\$0	
726	Miscellaneous	600	673	600	600	\$0	
727	Travel	1,800	1,144	1,800	1,500	(\$300)	
728	Committee of Adjustment (members & secretary-treasurer)	6,000	280	2,000	2,500	\$500	
729	Committee of Adjustment (Conferences/Training)		-	1,500	2,500	\$1,000	
730	Committee of Adjustment Travel	1,500	666	-	700	\$700	
731	Committee of Adjustment Misc.	500	604	500	500	\$0	
732	Planning Study	40,000	-	-		\$0	
733	TOTAL PLANNING OPERATING EXPENDITURES	200,943	154,275	157,460	163,521	\$6,061	
734							
735	PLANNING CONTRIBUTIONS TO RESERVE						
736							
737	Contribution to Reserve - CIP Funding	20,000	20,000	20,000	20,000	\$0	
738	Contribution to Reserve - Planning Studies	10,000	10,000	10,000	20,000	\$10,000	
739	TOTAL PLANNING CONTRIBUTION TO RESERVE	30,000	30,000	30,000	40,000	\$10,000	
740						\$0	
741	Total Planning Revenue	43,600	31,450	38,300	49,200	\$10,900	
742	Total Planning Expenditures	230,943	184,275	187,460	203,521	\$16,061	
743							
744	Net Planning Cost	187,343	152,825	149,160	154,321	\$5,161	
745							
746	Economic Development Contribution to the Region	20,000	20,000	20,000	20,000	\$0	